Key Question 1	Current situation	Ambition by 2017	Transition: How do we get there?	Timescale and Responsible Officer / Service
How we build links with and between community justice partners?	Partner involvement in place in relation to the strategic planning and delivery of Criminal Justice Social Work Services (see introduction re partnerships) and within existing community planning arrangements.  Strategic review and consultation has identified need/opportunity to widen and strengthen partnerships.	Establish robust strategic partner relationship between partner local authorities and statutory partners.  Local Community Justice plans developed over 2016 to be underpinned by consultation with and involvement of statutory partners  See below re commissioning strategy.	Map current landscape of meetings / engagement with key services  Identify/create specific opportunities for engagement with Crown Office and Procurator Fiscal Service (COPFS) and Scottish Court and Tribunal service.  Further development sessions throughout year to develop shared ambition and understanding of agenda	February 2016  Criminal Justice Redesign Programme Officer (Criminal Justice Executive Group)  March 2016  Criminal Justice Redesign Programme Officer (CJ exec group)  April 2016 – March 2017  Criminal Justice Redesign Programme Officer (Criminal Justice Executive Group)

Key Question 2	Current situation	Ambition by 2017	Transition: How do we get there?	Timescale and Responsible Officer / Service
How we plan to involve the Third Sector, service users, people with convictions, and communities in their local arrangements, planning and delivery in 2016/2017.	The current situation is characterised by examples of good local arrangements. This applies to involvement of the third sector in support of criminal justice social work and regular reporting on formal service user feedback.  There is a need for a more systematic approach which embraces the wider community and translates into the	Focused and meaningful engagement at varying levels with all relevant groups.  An inclusive, partnership approach, underpinning strategic planning and development of a community justice partnership commissioning strategy.	Map existing structures / groupings  Use existing engagement routes and opportunities available to statutory and third sector partners to engage with and ascertain views of service users communities etc.  Work with Community Justice Voluntary Sector Forum (CJVSF) to develop more refined engagement tools	February – March 2016TSI in each area  As required  Criminal Justice Redesign Programme Officer  February 2016 – May 2016  Criminal Justice Redesign Programme Officer

Key Question 3	Current situation	Ambition by 2017	Transition: How do we get there?	Timescale and Responsible Officer / Service
How we intend to work with Community Justice Authorities (CJA) to ensure that community justice issues that are led on by North Strathclyde Community Justice Authority (NSCJA) are picked up, where appropriate, by the relevant Community Planning Partnerships (CPP) in 2016/17.	Transition packs are being prepared.  North Strathclyde Community Justice Authorities (NSCJA) are engaging with local Community Planning Partnerships providing briefings and engagement opportunities in relation to existing partnership	Community Justice Improvement plan embedded within planning and performance frameworks of partners with a clear frame of reference and accountability regarding the achievement for outcomes.	North Strathclyde Community Justice Authorities (NSCJA) are a key partner in transition planning and will continue to be over the period of transition.  We will identify and engage in specific areas of activity/issues currently led on and /or supported by North Strathclyde Community Justice Authority (NSCJA).	April 2016 – March 2017  North Strathclyde Community Justice Authority and Criminal Justice Executive Group.
	arrangements.			

Key Question 4	Current situation	Ambition by 2017	Transition: How do we get there?	Timescale and Responsible Officer / Service
Looking to 2016/17 and	beyond, what the local go	vernance arrangements will be for	or:	
Looking to 2016/17 and Community justice accountability lines	Criminal Justice Social Work currently reports to a Joint (partnership) Committee with delegated powers in respect of sect.27 functions.  Community Justice Partners report on Single Outcome Agreement (SOA) commitments through the relevant local outcome groups.	A clear link to existing relevant outcome groups. This will involve a review of current arrangements. We will be consulting internally and with partner agencies in order to fully develop proposals in relation to the best governance arrangements to ensure the appropriate location, level and focus of accountability, (legal, professional, financial, outcomes).	Development sessions across the wider partnership to map current and future reporting lines consult internally and with partner agencies in order to develop governance arrangements to ensure the appropriate location, level and focus of accountability, (legal, financial, outcomes). The guiding principles are described in the introduction.	March 2016 – July 2016  Criminal Justice Executive Group.
Which organisations and individuals will be involved across the statutory, nonstatutory and community sectors.	There is an identified need to widen and strengthen partnerships with a focus on the planning and delivery of Community Justice services.  This will build on existing relationships which principally involve Criminal	A robust strategic partner relationship between local authorities and statutory partners.  Community Justice Strategic Group established to drive forward Community Justice Improvement planning objectives.  Local Community Justice Improvement Plans	Work to be done on appropriate engagement and involvement of key non statutory groups, users of services and residents.	February – May 2016  Criminal Justice Redesign Programme Officer.

Appendix 1

	Justice Social Work, Police Scotland, the Scottish Prison Service and third sector organisations, the most significant of which is presently Turning Point Scotland.  There is a challenge to engage a wider range of non- statutory partners, including local third sector organisations who are currently or have potential to contribute to the delivery of community justice outcomes.	underpinned by consultation with and involvement of statutory and non-statutory partners  An inclusive, partnership approach, underpinning strategic planning and development of a community justice partnership commissioning strategy.  Clear arrangements and systems re inter authority/agency accountabilities.		
How community justice arrangements will link into wider Community Planning Partnership (CPP).	See development of accountability lines.	Community Justice arrangements will involve links into appropriate outcome groups and reports to authority Community Planning Partnership (CPP) committees.	Ongoing development sessions across the wider partnership to map current and future reporting lines  Criminal Justice will be built into any Single Outcome Agreement (SOA) refresh required through the Community Empowerment Act.	April 2016 onwards  Criminal Justice Redesign  Programme Officer & Criminal  Justice Executive Group.

Appendix 1

How links will be made	Each Community	Community Justice will be	CPP meetings will encourage	In line with publication of national
from broader	Planning Partnership	embedded and mapped in the	partners to identify gaps in	strategy and performance
community planning	(CPP) currently	same way as all other	progress and look at any further	framework.
themes to the	focuses on a similar	outcome areas and	partner input. This encourages	
community justice	but locally prescribed	interdependencies / links	further cross-linkages.	Criminal Justice Executive Group.
agenda and vice versa.	outcome set.	highlighted.		
			Further to this, the national plan is	
			critical to creating the framework	
			within which any themes for	
			developing Community Justice will	
			be developed.	

<b>Key Question 5</b>	Current situation	Ambition by 2017	Transition: How do we get there?	Timescale and Responsible
				Officer / Service
How partner resources will be leveraged to support change and innovation locally and to make the most effective use of transition funding.	Partner resources are mainly staff.	The transition funding allows for the starter resource and will help to create capacity for change and innovation.	The partner local authorities have agreed to pool their transitions allocations in order to maximise the efficient use of the resource and permit modest support/testing of innovation in partnership working.  We will encourage and support the development of partnership projects in 2016/17. This may include the development of apps or software that is required to better engage with service users and partners.	April 2016 – March 2017  Criminal Justice Redesign Programme Manager & Criminal Justice Executive Group.